

Advanced Project Management for the Experienced Practitioner

Course Overview

This class deals with some of the most wide-spread, persistent, and troubling project issues that project managers face today. It is intended for those who understand standard project management practice and are ready to move to the next level of project performance. Topics include:

- Sources of project success and failure
- Distinguishing project and business objectives
- Importance of Business Value
- Four levels of project success
- Managing Stakeholder Expectations
- Organizational Adoption
- Complete and correct requirements
- Developing effective estimates
- Managing project change
- Choosing project metrics that make sense
- Creating opportunity in your projects
- Project Transition: Delivering the Goods

Who should attend

This course is of value to project managers and team leads who are looking for guidance that is not found in the standard project management curriculum. Also, managers of project managers, functional managers with project responsibility, and Project Management Office staff will benefit from this course.

Prerequisites

This course assumes prior experience as project manager or team lead.

Course Information

- **Course I.D. Number:** 3012
- **Duration:** 4 days
- **Participants receive:**
 - PMP®-certified instructor
 - Comprehensive Participant Guide
 - 28 PDUs (Technical: 21 Leadership: 5 Strategic: 2)
- **Typical class size:** 6 to 24 attendees
- **Delivery:** Virtual or onsite
- High-quality PM templates
- Certificate of Participation

Why should I take this course?

- The exercises in this course will give you the hands-on experience you need to put the tools presented to immediate use.
- You have the option of using your own, ongoing project as the focus of class exercises. As a result, not only do you gain experience with the tools, but you also learn more about your project.
- Experienced project managers will obtain insights that should help them solve common and persistent problems.
- All participants take home a set of tools and techniques to help them deal with all aspects of project planning and execution.

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Course Outline

Introduction

- Source of project success and failure
- Dealing with the Human Element
- Many views of the project
- Project as investment
- Product lifecycle
- Business Value as a driver of project practice
- Four levels of project success
- Enhanced definition of Project Management

Project Structure

- The Project Environment
- Getting a project off to a good start
- Defining the project investment
- Distinguishing project and business objectives
- Designing a project charter that works

The people side of projects

- Identifying stakeholders
- Managing Stakeholder Expectations
- Organizational Adoption – Ensuring deliverables are used effectively

Advanced project process

- Winning the Estimation Game
- Creating Opportunity in your projects
- Developing complete and correct requirements
- Controlling project change
- How to choose project metrics that Make Sense
- Project Transition: Delivering the Goods

This course includes exercises and discussions designed to reinforce learning and retention.

Learning Approach

- A highly experienced instructor will use interactive lecture format, numerous hands-on exercises, team activities, group discussions, individual discovery and other techniques to drive home the essential points of this material.
- We will build on your prior experience in this topic, while providing you with numerous advanced tools and techniques that you can put to use as soon as you get home.
- You will receive a Participant Guide which will help you follow the material, take notes and retain what you learned so that you can apply it on your job.